

2021 Capital Plan									
Department	Project Name		Departmental Priority (1, 2 or 3)	Gross Costs	External/Grant Funding	Reserve Funding	Net City Costs	Running Total	Comments
PW	WTP HVAC	1	\$ 17,800.00	\$ 17,800.00		\$ -	\$ -		Carried forward from 2020 Capital Plan \$17,800 - OCIF Formula funding (2020 allocation)
PW	WTP & STP Windows 10 Upgrade/SCADA System	1	\$ 16,100.00		\$ 16,100.00	\$ -	\$ -		Carried forward from 2020 Capital Plan \$16,100 - Sewer/Wastewater Reserve
Police	Police Transport Truck Replacement	1	\$ 10,000.00		\$ 10,000.00	\$ -	\$ -		Carried forward from 2020 Capital Plan \$70,000 - General Capital Reserve
PW	Mechanical Street Sweeper - Capital Lease	1	\$ 73,430.00			\$ 73,430.00	\$ 73,430.00		\$6,119.04/month until May 2022
PW	Wheel Loader - Capital Lease	1	\$ 63,200.00			\$ 63,200.00	\$ 136,630.00		\$3,437.69/month until Jan. 2021 (\$58,728 + HST buyout in 2021)
IT	Network Infrastructure - Server Virtualization Equipment Replacement	1	\$ 14,600.00			\$ 14,600.00	\$ 151,230.00		Capital Lease (Year 4 of 5)
Fire	Pumper	1	\$ 70,872.00			\$ 70,872.00	\$ 222,102.00		Capital Lease Option - \$5,906/month for 7 years (ends in 2027)
Fire	SCBA Replacement	1	\$ 65,040.00			\$ 65,040.00	\$ 287,142.00		Capital Lease Option - \$5,420/month for 5 years (ends in 2025)
Comm. Serv./Rec	Recreation Centre Mechanical Retrofit - ICIP Application Phase 1	1	\$ 1,081,400.00	\$ 811,050.00	\$ 270,350.00	\$ -	\$ 287,142.00		\$1,953,825 - ICIP Grant = 75% \$270,350 - Land Sale Reserve (2020 committed) Phase 1 would incl. Engineering, Pool Mechanical Retrofit , Pool Dehumidifier & Pool Roof
PW	Traffic Signal System Replacement	1	\$ 1,300,000.00	\$ 1,170,000.00	\$ 130,000.00	\$ -	\$ 287,142.00		\$936K Connecting Link (2021 application) \$130K - Modernization funding
Facilities	City Hall Renovation & Front Counter Consolidation	1	\$ 369,200.00	\$ 184,600.00	\$ 184,600.00	\$ -	\$ 287,142.00		\$184.6K - ICIP COVID-19 Stream Grant (application) \$184.6K - Land Sale Reserve
Airport	Sweeper	1	\$ 350,000.00	\$ 350,000.00		\$ -	\$ 287,142.00		100% ACAP Funded (approved in 2020 - delivery Feb/Mar 2021)
Airport	Wet Dry Material Spreader	1	\$ 100,000.00	\$ 100,000.00		\$ -	\$ 287,142.00		100% ACAP Funded (application)
Airport	Sand Shed	1	\$ 300,000.00	\$ 300,000.00		\$ -	\$ 287,142.00		100% ACAP Funded (application)
Airport	Regulator Replacement (Program)	1	\$ 40,000.00		\$ 40,000.00	\$ -	\$ 287,142.00		\$40K from Land Sale Reserve (proceeds from Hanger Sale)
Aaron Park	Boat Launch Replacement	1	\$ 20,000.00	\$ 10,000.00	\$ 10,000.00	\$ -	\$ 287,142.00		\$10K from Aaron Park Reserve
IT	Firewall Replacement	1	\$ 17,815.00		\$ 17,815.00	\$ -	\$ 287,142.00		\$17,815 - Modernization Funds
PW	Barclay Landfill Closure	1	\$ 75,000.00			\$ 75,000.00	\$ 362,142.00		Year 3 of 3 - ~\$75K spend requirement for 3 years
Airport	Groundside Tenant Hanger Access/Parking Lot	1	\$ 50,000.00		\$ 50,000.00	\$ -	\$ 362,142.00		\$50K from Land Sale Reserve (proceeds from Hanger Sale)
Airport	Maintenance Shop Roof Replacement	1	\$ 36,000.00		\$ 36,000.00	\$ -	\$ 362,142.00		\$36K from Land Sale Reserve (proceeds from Hanger Sale)
PW	Capital Sidewalk and Curb Replacement	1	\$ 100,000.00	\$ 100,000.00		\$ -	\$ 362,142.00		\$100K Federal Gas Tax funding
PW	Sanitary Manhole Replacement	1	\$ 50,000.00			\$ 50,000.00	\$ 412,142.00		funded via 2021 Sewer Rate Revenues

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PW	Water System Valve Install & Replacement	1	\$ 130,000.00			\$ 130,000.00	\$ 542,142.00	funded via 2021 Water Rate Revenues
PW	Victoria Street Dock Replacement	1	\$ 50,000.00	\$ 50,000.00		\$ -	\$ 542,142.00	\$50K Federal Gas Tax funding
Fire	Bunker Gear (incl. Helmets, Boots, Gloves & Balacclavas)	1	\$ 15,000.00			\$ 15,000.00	\$ 557,142.00	
Library	Library Books	1	\$ 8,000.00			\$ 8,000.00	\$ 565,142.00	
Comm. Serv./Rec	Fitness Equipment	1	\$ 17,750.00			\$ 17,750.00	\$ 582,892.00	
PW	Streetlight Pole & Wiring Replacement	1	\$ 20,000.00			\$ 20,000.00	\$ 602,892.00	
IT	Desktop, Laptop, & Printer Replacement - 3 year cycle (1/3)	1	\$ 40,000.00			\$ 40,000.00	\$ 642,892.00	
PW	Surface Treated Road Capital Rehab	1	\$ 160,000.00	\$ 160,000.00		\$ -	\$ 642,892.00	\$160K Federal Gas Tax funding No work completed in 2020
IT	Host Server/Cluster Replacement	1	\$ 114,000.00		\$ 114,000.00	\$ -	\$ 642,892.00	\$114K - Modernization Funds
IT	44" Scanner Replacement	1	\$ 9,030.00		\$ 9,030.00	\$ -	\$ 642,892.00	\$9K - Modernization Funds
Comm. Serv./Rec	Museum Vestibule		\$ 100,000.00	\$ 50,000.00	\$ 30,000.00	\$ 20,000.00	\$ 662,892.00	\$30K from Museum Reserve (donation \$s)
PW	Swanson Creek Guiderail Replacement	1	\$ 55,000.00	\$ 55,000.00		\$ -	\$ 662,892.00	\$55K Federal Gas Tax funding
Comm. Serv./Rec	Air Handler #2 & #3		\$ 40,000.00	\$ 40,000.00		\$ -	\$ 662,892.00	\$40K Federal Gas Tax funding
Airport	Maintenance Shop Heater Replacements - Upgrade to Natural Gas	3	\$ 40,000.00		\$ 40,000.00	\$ -	\$ 662,892.00	\$40K - Modernization Funds
Cemetery	Road & Parking Lot work	1	\$ 32,000.00			\$ 32,000.00	\$ 694,892.00	
Facilities	City Hall Exterior Capital Maintenance	1	\$ 25,000.00			\$ 25,000.00	\$ 719,892.00	
Facilities	PW Garage Roof Repair	1	\$ 50,000.00			\$ 50,000.00	\$ 769,892.00	
Facilities	Fire Hall 2 Drainage & Pit	2	\$ 30,000.00			\$ 30,000.00	\$ 799,892.00	
Fire	Hall 2 Garage Doors	2	\$ 40,000.00			\$ 40,000.00	\$ 839,892.00	
Fire	Equipment Truck Replacement - Capital Lease	1	\$ 27,600.00			\$ 27,600.00	\$ 867,492.00	
Fire	Command Vehicle	1				\$ -	\$ 867,492.00	Unit 903 from DPS
Airport	Airport Truck Replacement	2				\$ -	\$ 867,492.00	From Fleet Management
Fire	Communication Equipment Replacement	1	\$ 52,000.00		\$ 52,000.00	\$ -	\$ 867,492.00	\$52K - Modernization Funds
Fleet	Gas Powered Mower Replacement	1	\$ 24,000.00			\$ 24,000.00	\$ 891,492.00	Option 2 - Grandstand Multi Force w/ snow plow kit at \$24K
Fleet	Wheel Loader (2003 Unit 208) Replacement - Capital Lease	1	\$ 56,640.00			\$ 56,640.00	\$ 948,132.00	Capital Lease
Fleet	Loader Mount Snow Blower - Capital Lease	1	\$ 50,880.00			\$ 50,880.00	\$ 999,012.00	Capital Lease
Fleet	PW 3/4 Ton Truck (Water Distribution)	1	\$ 60,000.00			\$ 60,000.00	\$ 1,059,012.00	funded via 2021 Water Rate Revenues
PW	Parks Equipment Replacement	1	\$ 25,000.00			\$ 25,000.00	\$ 1,084,012.00	
Fire	Positive Pressure Fan	1	\$ 7,500.00			\$ 7,500.00	\$ 1,091,512.00	
Police	DPS Cruisers * 2 (903 & 905)	1	\$ 40,000.00			\$ 40,000.00	\$ 1,131,512.00	
PW	WTP Window Replacement	2	\$ 30,000.00			\$ 30,000.00	\$ 1,161,512.00	funded via 2021 Water Rate Revenues
PW	WTP Plumbing Vent Piping	2	\$ 12,000.00			\$ 12,000.00	\$ 1,173,512.00	funded via 2021 Water Rate Revenues
PW	WTP Roof Replacement	2	\$ 350,000.00			\$ 350,000.00	\$ 1,523,512.00	funded via 2021 Water Rate Revenues
PW	WTP Sludge Blowdown Valves	2	\$ 16,000.00			\$ 16,000.00	\$ 1,539,512.00	funded via 2021 Water Rate Revenues
PW	WTP Entrance Vestibule	2	\$ 32,000.00			\$ 32,000.00	\$ 1,571,512.00	funded via 2021 Water Rate Revenues

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Comm. Serv./Rec	Arena Sliding Door	1	\$ 25,000.00	\$ 25,000.00		\$ -	\$ 1,571,512.00	\$12.5K DREAM \$12.5K Federal Gas Tax Funding	
Comm. Serv./Rec	Pool Accessible Changeroom	1	\$ 30,000.00	\$ 30,000.00		\$ -	\$ 1,571,512.00	\$20 - Enabling Accessibility Grant \$10K Federal Gas Tax Funding	
Airport	Terminal Building Refurbishment	3	\$ 100,000.00	\$ 100,000.00		\$ -	\$ 1,571,512.00	\$100K Federal Gas Tax Funding	
Facilities	Pedestrian Overpass Exterior Maintenance	2	\$ 50,000.00			\$ 50,000.00	\$ 1,621,512.00		
Arena	Brine Header Replacement	1	\$ 86,750.00	\$ 86,750.00		\$ -	\$ 1,621,512.00		
PW	Hwy 17 Asphalt Rehab	1	\$ 250,000.00	\$ 250,000.00		\$ -	\$ 1,621,512.00	\$250K Federal Gas Tax Funding	
PW	Water Intake Line (Flat Rock Lift Station)	1	\$ 25,000.00			\$ 25,000.00	\$ 1,646,512.00	funded via 2021 Water Rate Revenues	
Fleet	Trackless - Boom Flail Mower Attachment	2	\$ 40,000.00			\$ 40,000.00	\$ 1,686,512.00		
Facilities	Library HVAC Replacement	1	\$ 18,000.00			\$ 18,000.00	\$ 1,704,512.00		
PW	Sewer Main Lining	2	\$ 600,000.00			\$ 600,000.00	\$ 2,304,512.00		
PW	Storm Sewer Replacement	2	\$ 100,000.00			\$ 100,000.00	\$ 2,404,512.00		
PW	Underpass Retaining Wall Parging	2	\$ 40,000.00			\$ 40,000.00	\$ 2,444,512.00		
Fleet	Trackless - Boom Flail Mower Attachment	2	\$ 40,000.00			\$ 40,000.00	\$ 2,484,512.00		
PW	Transtor Repair	2	\$ 36,000.00			\$ 36,000.00	\$ 2,520,512.00		
PW	Underpass Guiderail Replacement	2	\$ 75,900.00			\$ 75,900.00	\$ 2,596,412.00		
Fire	Hose Tester & Flow Meter	2	\$ 6,500.00			\$ 6,500.00	\$ 2,602,912.00		
Facilities	City Hall Parking Lot Repair	2	\$ 30,000.00			\$ 30,000.00	\$ 2,632,912.00		
PW	Decommissioning old WWTP (yr. 1 of 3)	3	\$ 100,000.00			\$ 100,000.00	\$ 2,732,912.00		
PW	Sewer Dumping Station	3	\$ 50,000.00			\$ 50,000.00	\$ 2,782,912.00	TBD in additional Operating Revenue	
Facilities	Council Chamber Lighting	3	\$ 35,000.00	\$ 10,000.00		\$ 25,000.00	\$ 2,807,912.00		
Comm. Serv./Rec	Dog Park Fencing	3	\$ 40,000.00			\$ 40,000.00	\$ 2,847,912.00		
Cemetery	Security Cameras	2	\$ 15,000.00			\$ 15,000.00	\$ 2,862,912.00		
Comm. Serv./Rec	Recreation Centre Mechanical Retrofit - ICIP Application Phase 2	1	\$ 1,523,700.00	\$ 1,142,775.00		\$ 380,925.00	\$ 3,243,837.00	Phase 2 would be in 2022 ICIP Grant = 75% Phase 2 would incl. Co-Gen - would not take place until 2021	
Comm. Serv./Rec	Recreation Centre Mechanical Retrofit - ICIP Application Phase 3	1	\$ 2,310,200.00	\$ 1,732,650.00		\$ 577,550.00	\$ 3,821,387.00	Phase 3 would be in 2023 ICIP Grant = 75% Phase 3 would incl. Arena Mechanical Retrofit and Arena Expansion - would not take place until 2022 DREAM Donation value TBD	
PW	Government St. Water Main Upsize	2	\$ 1,300,000.00			\$ 1,300,000.00	\$ 5,121,387.00		
PW	Princess/Machin Water Main Upsize	2	\$ 960,000.00			\$ 960,000.00	\$ 6,081,387.00		
PW	Earl Ave. - Duke St. to King St.	2	\$ 2,000,000.00			\$ 2,000,000.00	\$ 8,081,387.00		
PW	Duke St. - Casmir Ave. to Earl Ave.	3	\$ 2,700,000.00			\$ 2,700,000.00	\$10,781,387.00		

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PW	Recycle Haulage Trailer	3	\$ 185,000.00			\$ 185,000.00	\$10,966,387.00	
Total			\$ 18,751,907.00	\$ 6,775,625.00	\$ 1,009,895.00	\$ 10,966,387.00		