| Schedule B - 202 | 3 Capital Plan   |              |                           |                    |       |            |          |   |
|------------------|--|--------------|---------------------------|--------------------|-------|------------|----------|---|
|                  |  |              |                           |                    |       |            |          |   |
| Department       | Project Name   | Gross Costs  | External/Grant<br>Funding | Reserve<br>Funding | Net ( | City Costs | Running  | Total Comments  |
| Fire             | Pumper   | \$ 70,872.   |                           |                    |       | 70,872.00  |          | 72.00 Capital Lease Option - \$5,906/month for 7 years (ends in 2027)   |
| Fire             | SCBA Replacement   | \$ 65,040    | 00                        |                    | \$    | 65,040.00  | \$ 135,9 | 12.00 Capital Lease Option - \$5,420/month for 5 years (ends in 2025)   |
| Fleet            | Wheel Loader (2003 Unit 208) Replacement - Capital Lease         | \$ 43,560    | 00                        |                    | \$    | 43,560.00  | \$ 179,4 | 72.00 Capital Lease (\$3,630 for 36 months, starting August 2021, ending July 2024, with \$50K buyout in 2024)  |
| Fleet            | Loader Mount Snow Blower - Capital Lease                         | \$ 47,760    | 00                        |                    | \$    | 47,760.00  | \$ 227,2 | 32.00 Capital Lease (\$3,980/month for 36 months, starting 2021, ending in 2024)  |
| Fire             | Equipment Truck Replacement - Capital Lease                      | \$ 26,532    | 00                        |                    | \$    | 26,532.00  | \$ 253,7 | 64.00 Capital Lease (\$2,211/month for 60 months, starting 2022, ending in 2027)  |
| Fleet            | Tandem Dump Truck - Capital Lease                                | \$ 48,204.   | 00                        |                    | \$    | 48,204.00  | \$ 301,9 | 68.00 Capital Lease (\$4,017/month for 48 months, starting Jan 2023, ending in 2026)  |
| Comm. Serv./Rec  | Recreation Centre Mechanical Retrofit - ICIP Application Phase 2 | \$ 1,391,500 | 00 \$ 1,391,500.00        |                    | \$    | -          | \$ 301,9 | 68.00 ICIP Grant = 75%<br>\$347,875 - NWMO NTI funds<br>Phase 2 would incl. Co-Gen  |
| Comm. Serv./Rec  | Recreation Centre Mechanical Retrofit - ICIP Application Phase 3 | \$ 2,489,100 | 00 \$ 2,489,100.00        |                    | \$    | -          | \$ 301,9 | 68.00 Phase 3 would be in 2023 ICIP Grant = 75% (of \$2,310,200) Phase 3 would incl. Arena Mechanical Retrofit and Arena Expansion - would not take place until 2022 \$300K - DREAM Donation \$703,050 - NWMO NTI funds |
| PW               | Trails Upgrade   | \$ 496,272   | 00 \$ 372,204.00          | \$ 124,068.0       | 00 \$ | -          | \$ 301,9 | 68.00 NOHFC Grant of \$447,891<br>\$124,068 from Waterfront Dev. Reserve Fund   |
| Fire             | Dryden Fire Hall 2 Renovations                                   | \$ 87,500    | 00 \$ 87,500.00           |                    | \$    | -          | \$ 301,9 | 68.00 2022 Capital Project - Carry Fwd. Garage Doors completed in 2021 75% in NOHFC funding \$21,875 - NWMO NTI funds   |
| Airport          | Airport Parking Lot Security and Gate Access System              | \$ 256,500   | 00 \$ 192,375.00          | \$ 64,125.0        | \$    | -          | \$ 301,9 | 68.00 2022 Capital Project - Carry Fwd.<br>\$192K - NOHFC<br>\$64K - Land Sale Reserve Fund   |
| Comm. Serv./Rec  | Transit Vehicle Replacement                                      | \$ 185,000   | 00                        | \$ 185,000.0       | 00 \$ | -          | \$ 301,9 | 68.00 \$185K - Provincial Gas Tax Reserve fund  |
| PW               | Hwy. 17 - Cecil Ave. to West Limit                               |              | 00 \$ 2,960,410.00        |                    |       | 273,379.00 |          | 47.00 \$2.91M - Connecting Link<br>\$50K - Federal Gas Tax funds  |
| Library          | Accessible Washroom Upgrade                                      | \$ 65,000    | 00 \$ 65,000.00           |                    | \$    | -          | \$ 575,3 | 47.00 Inclusive Community Grant of \$60K<br>\$5K - NWMO NTI funds   |
| Comm. Serv./Rec  | Dog Park Fencing   | \$ 45,000    | 00 \$ 45,000.00           |                    | \$    | -          | \$ 575,3 | 47.00 \$15K from Dog Park Committee fundraising<br>\$15K from Trillium<br>\$15K from DTTC   |
| Airport          | Spare Transformers for Runway & Taxiways                         | \$ 40,000    | 00                        |                    | \$    | 40,000.00  | \$ 615,3 | 47.00   |
| Airport          | Terminal Backflow Prevention Installation                        | \$ 30,000    | 00 \$ 27,000.00           |                    | \$    | 3,000.00   | \$ 618,3 | 47.00 *Part of NOHFC Application  **will only proceed if application is successful  |
| Airport          | Maintenance Shop Overhead Door Replacement                       | \$ 20,640    | 00 \$ 18,576.00           | 0                  | \$    | 2,064.00   | \$ 620,4 | 11.00 *Part of NOHFC Application  **will proceed if application is successful   |

| Schedule B - 202 | 3 Capital Plan  |     |             |                |             |           |             |            |               |              |  |
|------------------|---|-----|-------------|----------------|-------------|-----------|-------------|------------|---------------|--------------|--|
|                  |   |     |             |                |             |           |             |            |               |              |  |
|                  |   |     |             | External/Grant |             | Reserve   |             |            |               |              |  |
| Department       | Project Name  |     | Gross Costs | Funding        |             | Funding   | Net         | City Costs | R             | unning Total | Comments   |
| Airport          | Terminal Floor Epoxy Finish                                 | \$  | 33,600.00   | \$ 30,240.00   |             |           | \$          | 3,360.00   | \$            | 623,771.00   | *Part of NOHFC Application   |
|                  |   |     |             |                |             |           |             |            |               |              | **will proceed if application is successful  |
| Airport          | Terminal Washroom Update                                    | \$  | 170,400.00  | \$ 170,400.00  |             |           | \$          | -          | \$            | 623,771.00   | *Part of NOHFC & Enabling Accessibility Applications                                     |
|                  |   |     |             |                |             |           |             |            |               |              | **will proceed if applications are successful  |
|                  |   |     |             |                |             |           |             |            |               |              | \$88.4K - NOHFC  |
|                  |   |     |             |                |             |           |             |            |               |              | \$65K - Enabling Accessibility   |
|                  |   |     |             |                |             |           |             |            |               |              | \$17,040 - NWMO NTI funds  |
| PW               | Capital Sidewalk and Curb Replacement                       | \$  | 140,000.00  | \$ 140,000.00  |             |           | \$          | -          | \$            |              | \$140K OCIF Formula funding  |
| Fire             | Bunker Gear (incl. Helmets, Boots, Gloves & Balaclavas)     | \$  | 18,000.00   |                |             |           | \$<br>,     | 18,000.00  | \$            | 641,771.00   | 4  |
| Fire             | Positive Pressure Fan                                       | \$  | 7,500.00    |                | \$          | 7,500.00  | \$          | -          | \$            | •            | \$7.5K - Modernization Funds   |
| Library          | Library Books   | \$  | 10,000.00   |                |             |           | \$<br>•     | 10,000.00  | -             | 651,771.00   |  |
| Comm. Serv./Rec  | Fitness Equipment   | \$  | 17,750.00   |                |             |           | Ş<br>-      | 17,750.00  |               | 669,521.00   |  |
| PW               | Streetlight Pole, Relay & Wiring Replacement                | \$  | 40,000.00   |                |             |           | \$          | 40,000.00  |               | 709,521.00   |  |
| -                | Desktop, Laptop, & Printer Replacement - 3 year cycle (1/3) | \$  | 40,000.00   |                |             | 25 222 22 | \$          | 40,000.00  | \$            | 749,521.00   | Angu Ma La di San Fall   |
|                  | Backup AC Unit for DataCenter                               | \$  | 26,000.00   |                | \$          | 26,000.00 | \$          | -          | \$            |              | \$26K - Modernization Funds  |
|                  | Network Switch Replacement (2)                              | \$  | 15,000.00   | d 440,000,00   | \$          | 15,000.00 | \$          | -          | \$            |              | \$15K - Modernization Funds  |
| PW               | Surface Treated Road Capital Rehab                          | \$  | 140,000.00  | \$ 140,000.00  |             |           | \$<br>د     | -          | \$            |              | \$140K OCIF Formula funding  |
| Cemetery         | Columbarium #4  | \$  | 22,000.00   | ć 400 000 00   |             |           | \$          | 22,000.00  | \$            | 771,521.00   | CARON OCIT Farments for diag   |
| PW               | Storm Sewer Replacement                                     | \$  | 180,000.00  | ·              |             |           | \$<br>¢     | -          | \$            |              | \$180K OCIF Formula funding  |
| PW               | Underpass Retaining Wall Parging                            | \$  | 285,000.00  | \$ 285,000.00  | ۸ .         | 10 500 00 | \$          | -          | \$            |              | \$285K OCIF Formula funding  |
| PW               | PW Scanner & Plotter  | \$  | 18,500.00   |                | <u>&gt;</u> | 18,500.00 | \$          | 21 000 00  | \$<br>\$      | •            | \$18.5K - Modernization funds  |
| Fleet            | 1 Ton Dump Body Truck                                       | ۶   | 78,000.00   |                | <b>&gt;</b> | 57,000.00 | <b>&gt;</b> | 21,000.00  | ) <b>&gt;</b> |              | 2022 Approved Project - manufacturing delays<br>\$57K 2022 surplus allocated to Reserves |
| Fleet            | Automatic Power Lift Tailgate                               | Ś   | 7,000.00    |                |             |           | \$          | 7,000.00   | Ś             | 799,521.00   | 70 / N 2022 081 P180 811008108 00 110081 100   |
| PW               | Van Horne Landing Dock Repairs                              | \$  | 189,300.00  | \$ 189,300.00  |             |           | \$          | -          | \$            | •            | *NOHFC application   |
|                  | , , , , , , , , , , , , , , , , , , ,                       | '   | ,           |                |             |           | •           |            | '             |              | \$47,325 - NWMO NTI funds  |
| Facilities       | Fire Hall 1 Rooftop Heating & Cooling Unit Replacement      | \$  | 105,000.00  | \$ 105,000.00  |             |           | \$          | -          | \$            |              | *NOHFC Application   |
|                  |   |     | •           | ,              |             |           | ·           |            | '             |              | \$26,250 - NWMO NTI funds  |
| Comm. Serv./Rec  | Arena Dehumidifier Installation                             | \$  | 48,000.00   |                |             |           | \$          | 48,000.00  | \$            | 847,521.00   | *Part of NOHFC Application   |
| Comm. Serv./Rec  | Arena Rink 2 Flooring - New Dressing Rooms to Ice Surface   | \$  | 20,000.00   |                |             |           | \$          | 20,000.00  | \$            | 867,521.00   | *Part of NOHFC Application   |
| Comm. Serv./Rec  | Arena Brine Pump #2 Replacement                             | \$  | 27,000.00   |                |             |           | \$          | 27,000.00  | \$            | 894,521.00   | *Part of NOHFC Application   |
| Comm. Serv./Rec  | Pool Solar Panel Replacement (7 Panels)                     | \$  | 20,000.00   |                |             |           | \$          | 20,000.00  | \$            | 914,521.00   | *Part of NOHFC Application   |
| PW               | Storm Sewer Restoration (Arena Project)                     | \$  | 75,000.00   | \$ 75,000.00   |             |           | \$          | -          | \$            | 914,521.00   | \$75K OCIF Formula funding   |
|                  |   |     |             |                |             |           |             |            |               |              | This portion of project includes curb, sidewalk, and                                     |
|                  |   |     |             |                |             |           |             |            |               |              | asphalt  |
| PW               | Hot Mix Patching - Extended Meters (Capital)                | \$  | 179,455.00  | \$ 179,455.00  |             |           | \$          | -          | \$            | 914,521.00   | \$179,455 - NORDS funding  |
| Fleet            | Trailer Replacement   | \$  | 15,000.00   |                |             |           | \$          | 15,000.00  | \$            | 929,521.00   |  |
| Fleet            | Loader Wing Blade   | \$  | 45,780.00   |                |             |           | \$          | 45,780.00  | \$            | 975,301.00   |  |
| Cemetery         | Road & Parking Lot work                                     | \$  | 69,500.00   |                | \$          | 15,000.00 | \$          | 54,500.00  | \$            |              | 5-Year Asphalt Replacement Plan  |
| DVA              | Automated Redestrian Crossing                               | ۸ ا | 60,000,00   |                |             |           | Ļ           | 60,000,00  | ۲.            |              | \$15K from General Capital Reserve Fund  |
| PW               | Automated Pedestrian Crossing                               | \$  | 60,000.00   | ć 400.000.00   |             |           | <u>ک</u>    |            |               |              | 2 Automated Pedestrian Crossing systems  |
| PW               | Storm Sewer Lining  | \$  | 400,000.00  | \$ 400,000.00  |             |           | Ş           | -          | Ş             | 1,089,801.00 | \$400K OCIF Formula Funding  |

| Schedule B - 202 | 3 Capital Plan  |        |                    |                |               |                 |                 |  |
|------------------|---|--------|--------------------|----------------|---------------|-----------------|-----------------|--|
|                  |   |        |                    |                |               |                 |                 |  |
|                  |   |        |                    | External/Grant | Reserve       |                 |                 |  |
| Department       | Project Name  |        | <b>Gross Costs</b> | Funding        | Funding       | Net City Costs  | Running Total   | Comments   |
| Fire             | Quint Replacement   | \$     | 1,500,000.00       | \$ 677,835.00  | \$ 822,165.00 | \$ -            | \$ 1,089,801.00 | \$677.8K in NWMO NTI funds                               |
|                  |   |        |                    |                |               |                 |                 | \$179.7K - Tax Supported Capital Reserve Fund            |
|                  |   |        |                    |                |               |                 |                 | \$642.5 - Land Sale Reserve Fund                         |
| PW               | Sewer Main Lining   | \$     | 500,000.00         |                | \$ 140,000.00 | \$ 360,000.00   | \$ 1,449,801.00 | \$360K from 2023 Sewer Rate Revenues                     |
|                  |   |        |                    |                |               |                 |                 | \$140K from Wastewater Reserve Fund                      |
| PW               | Flat Rock Disconnect Switches & Misc. Electrical Equip.       | \$     | 151,400.00         |                | \$ 151,400.00 | \$ -            | \$ 1,449,801.00 | 2022 Project   |
|                  |   |        |                    |                |               |                 |                 | Funded from Waterworks Reserve Fund (2022                |
|                  |   |        |                    |                |               |                 |                 | allocation)  |
| PW               | Water Distribution System - Valve Install & Replace           | \$     | 140,000.00         |                |               | \$ 140,000.00   | \$ 1,589,801.00 | funded via 2023 Water Rate Revenues                      |
| PW               | Water Distribution System - Myrtle Ave. Water-Main Upsize     | \$     | 260,000.00         |                |               | \$ 260,000.00   | \$ 1,849,801.00 | funded via 2023 Water Rate Revenues                      |
| PW               | WTP - Camera & Communication Equipment                        | \$     | 22,000.00          |                |               | \$ 22,000.00    | \$ 1,871,801.00 | funded via 2023 Water Rate Revenues                      |
| PW               | WTP - Filter Piping Replacement                               | \$     | 80,000.00          |                |               | \$ 80,000.00    | \$ 1,951,801.00 | funded via 2023 Water Rate Revenues                      |
| PW               | WTP - Launders Replacement                                    | \$     | 86,000.00          |                |               | \$ 86,000.00    | \$ 2,037,801.00 | funded via 2023 Water Rate Revenues                      |
| PW               | WTP - Flooring  | \$     | 180,000.00         |                |               | \$ 180,000.00   | \$ 2,217,801.00 | funded via 2023 Water Rate Revenues                      |
| Facilities       | PW Building Apron Repairs                                     | \$     | 25,000.00          |                |               | \$ 25,000.00    | \$ 2,242,801.00 |  |
| PW               | Landfill Asphalt Patching at Gate House                       | \$     | 100,000.00         |                |               | \$ 100,000.00   | \$ 2,342,801.00 |  |
| Facilities       | City Hall Parking Lot Capital Repair                          | \$     | 30,000.00          |                |               | \$ 30,000.00    | \$ 2,372,801.00 |  |
| Fire             | Aerial Ladder Truck Replacement                               | \$     | 21,900.00          |                |               | \$ 21,900.00    | \$ 2,394,701.00 | Capital Lease - est. \$21,900 starting December 2023 for |
|                  |   |        |                    |                |               |                 |                 | 84 months  |
| PW               | Parks Tree Inventory  | \$     | 60,000.00          |                |               | \$ 60,000.00    | \$ 2,454,701.00 |  |
| PW               | Decommissioning old WWTP (yr. 1 of 3)                         | \$     | 150,000.00         |                |               | \$ 150,000.00   | \$ 2,604,701.00 |  |
| PW               | Sewer Dumping Station   | \$     | 60,000.00          |                |               |                 |                 | TBD in additional Operating Revenue                      |
| Cemetery         | Security Cameras  | \$     | 17,000.00          |                |               |                 | \$ 2,681,701.00 |  |
| Airport          | Quonset Storage   | \$     | 35,000.00          |                |               |                 | \$ 2,716,701.00 |  |
| PW               | Memorial Ave Duke St. to Wilson St.                           | Ś      | 1,325,000.00       |                |               |                 | \$ 4,041,701.00 |  |
| PW               | Goodall St Van Horne to McMillan Ave. (Asphalt & Curb)        | Ś      | 700,000.00         |                |               |                 | \$ 4,741,701.00 |  |
| PW               | Casmir - Arthur to Parkdale (Asphalt & Curb)                  | Ś      | 961,000.00         |                |               |                 | \$ 5,702,701.00 |  |
| PW               | Earl Ave Duke St. to King St.                                 | Ś      | 2,100,000.00       |                |               | · ·             | \$ 7,802,701.00 |  |
| PW               | Duke St Casmir Ave. to Earl Ave.                              | Ś      | 3,000,000.00       |                |               |                 | \$10,802,701.00 |  |
| Facilities       | Council Chamber Furniture & Chair Replacement                 | Ś      | 40,000.00          |                |               |                 | \$10,842,701.00 |  |
| Facilities       | Council Chamber Ceiling Tile & Lighting Replacement           | Š      | 35,000.00          | \$ 10,000.00   |               |                 |                 | \$10K Hydro One Grant?                                   |
| Facilities       | PW Yard Upgrade/Rehab (Scale/Fuel Tanks/Pump)                 | 5      | 75,000.00          | Ψ 10,000.00    |               | \$ 75,000.00    |                 |  |
| Fleet            | Multi-Use Tractor (2009 MACLEAN TRACTOR replacement)          | ζ,     | 33,960.00          |                |               |                 |                 | Capital Lease Option - \$2,830/month for 5 years (ends   |
| ricct            | Water ose Tractor (2005 WACLEAR TRACTOR Teplacement)          |        | 33,300.00          |                |               | 33,300.00       | 710,570,001.00  | in 2026)   |
| Fleet            | 1.5 Yard Spreader (Sander)                                    | ¢      | 15,000.00          |                |               | \$ 15,000,00    | \$10,991,661.00 | •  |
| Fleet            | V Snow Plow   | ς .    | 8,000.00           |                |               |                 | \$10,999,661.00 |  |
| PW               | Waste Management Upgrades                                     | ć      | 100,000.00         |                |               | \$ 100,000.00   |                 |  |
| PW               | Parks Asset Replacement/Rehab                                 | ٠<br>د | 30,000.00          |                |               |                 | \$11,129,661.00 |  |
| PW               | Parks - Kinsmen Park Surfacing Rehab                          | ç      | 30,000.00          |                |               | \$ 30,000.00    |                 |  |
| PW               | Heather Drive Road Project                                    | ,<br>, | 775,000.00         | \$ 606,000.00  | \$ 169,000.00 |                 |                 | \$606K in Enbridge Funding                               |
|                  | Treatmen Drive Roda Project                                   | ٦      | 773,000.00         | 7 000,000.00   | 7 105,000.00  | -               | 711,133,001.00  | \$169K - Land Sale Reserve Fund                          |
| PW               | Van Horne/Claybanks Project - Water, Sewer and Road)          | Ś      | 3,878,000.00       |                |               | \$ 3,878,000,00 | \$15,037,661,00 | Externally Funded (grant)                                |
| PW               | Water Distribution - Low Lift Building Shingle Replacement    | ,<br>, | 10,000.00          |                |               |                 |                 | funded via 2021 Water Rate Revenues                      |
| 1 00             | I water Distribution - Low Lift building Similare Replacement | Ą      | 10,000.00          |                |               | 10,000.00       | 713,047,001.00  | Tallaca via 2021 Water Nate Nevertues                    |

| Schedule B - 2023 Capital Plan |   |                  |                  |                 |                  |                 |                                     |
|--------------------------------|---|------------------|------------------|-----------------|------------------|-----------------|-------------------------------------|
|                                |   |                  |                  |                 |                  |                 |                                     |
|                                |   |                  | External/Grant   | Reserve         |                  |                 |                                     |
| Department                     | Project Name                                  | Gross Costs      | Funding          | Funding         | Net City Costs   | Running Total   | Comments                            |
| PW                             | WTP PLC System Replacement                    | \$ 25,000.00     |                  |                 | \$ 25,000.00     | \$15,072,661.00 | funded via 2021 Water Rate Revenues |
| PW                             | WTP Acoustic Ceiling Panel Replacement        | \$ 10,000.00     |                  |                 | \$ 10,000.00     | \$15,082,661.00 | funded via 2021 Water Rate Revenues |
| PW                             | WTP Rainwater Piping & Roof Drain Replacement | \$ 15,000.00     |                  |                 | \$ 15,000.00     | \$15,097,661.00 | funded via 2021 Water Rate Revenues |
| Total                          |   | \$ 27,729,314.00 | \$ 10,836,895.00 | \$ 1,794,758.00 | \$ 15,097,661.00 |                 |                                     |