

THE CORPORATION OF THE CITY OF DRYDEN

BY-LAW NUMBER 2023-1

BEING A BY-LAW TO ADOPT THE 2023 MUNICIPAL BUDGET ESTIMATES.

WHEREAS Section 290(1) of the Municipal Act, 2001, S.O. 2001, c.25 requires that a local municipality shall, in the year or the immediately preceding year, prepare and adopt a budget including estimates of all sums required during the year for the purposes of the municipality;

NOW THEREFORE the Council of The Corporation of The City of Dryden enacts as follows:

1. THAT the municipal operating budget estimates for the year 2023 as presented in Schedule "A" are hereby adopted.
2. THAT the municipal capital budget estimates for the year 2023 as presented in Schedule "B" are hereby adopted.
3. THAT the tax levy requirement to meet both the municipal operating and capital budget estimates for the year 2023 is \$15,130,970.
4. THAT this By-law shall come into full force and effect on the date of final passage hereof at which time all By-laws that are inconsistent with the provisions of this By-law and the same are hereby repealed insofar as it is necessary to give effect to the provisions of this By-law.

ENACTED AND PASSED THIS 23rd DAY OF JANUARY 2023 as witnessed by the Corporate Seal of The Corporation of The City of Dryden and the hands of its proper Officers duly authorized in that behalf.

THE CORPORATION OF THE CITY OF DRYDEN

Mayor

Clerk

READ A FIRST AND SECOND TIME THIS 23rd DAY OF JANUARY 2023.

READ A THIRD TIME AND PASSED AS READ THIS 23rd DAY OF JANUARY 2023.

Schedule A - 2023 Operating Budget Summary

Department #	Department Name	2022 Budget	2023 Budget	Change
300	Tax Revenue	(14,254,581)	(14,671,096)	(416,515)
310	Payment in Lieu	(442,887)	(458,363)	(15,476)
320	OMPF	(2,145,500)	(2,141,500)	4,000
351	Taxi License	(3,400)	-	3,400
360	Misc. Revenue	(710,745)	(740,700)	(29,955)
399	Prior Year's Surplus/(Deficit)	-	-	-
410	Council	113,455	127,086	13,631
411	Administration	607,139	577,137	(30,002)
412	Finance	2,130,658	2,341,889	211,231
413	Facilities	441,364	(137,755)	(579,119)
415	Human Resources	203,219	355,965	152,746
416	POA	(143,730)	(187,908)	(44,178)
417	IT	832,012	945,559	113,547
420	Health & Safety	47,000	109,752	62,752
421	Fire	993,692	952,381	(41,311)
422	Police - Uniformed	4,989,653	5,398,935	409,282
423	Police - Civilian	91,527	4,400	(87,127)
424	Pet Control	1,700	950	(750)
425	Parking/Pet Control	71,770	54,701	(17,069)
426	Building & Planning	123,690	150,460	26,770
427	Court Security	(89,955)	(110,307)	(20,352)
428	Emergency Preparedness	20,160	19,560	(600)
431	Public Works	769,887	804,073	34,186
434	School Safety Guards	42,515	47,553	5,038
436	Roads	1,960,157	2,028,516	68,359
441	Fleet Management	(244,100)	(145,730)	98,370
443	Transit (MyLift)	52,318	53,525	1,207
445	Sanitary Sewer	-	(0)	(0)
446	Storm Sewer	372,860	318,300	(54,560)
447	Waste Management	(563,490)	(465,190)	98,300
450	Recycling	295,000	111,123	(183,877)
461	NWHU	367,668	361,891	(5,777)
462	Cemetery	37,785	47,544	9,759
473	Share of Home for Aged	774,553	790,044	15,491
474	KDSB	1,253,201	1,318,367	65,166
475	Child Care Centre	21,400	16,560	(4,840)
476	Best Start	-	2,200	2,200
481	Arena	595,311	635,072	39,761
482	Outdoor Facilities	36,120	64,500	28,380
483	Pool & Fitness Centre	385,796	429,097	43,301
485	Parks	388,935	387,760	(1,175)
486	Recreation Department	287,419	284,820	(2,599)
488	Aaron Park	-	-	-
489	Museum	77,133	73,877	(3,256)
490	Planning & Development	55,393	39,500	(15,893)
494	Economic Development	112,631	120,512	7,881
495	Mobility Debt	-	-	-
498	Special Projects	(329,814)	(505,040)	(175,226)
500	Library	375,081	589,981	214,900
642	Waterworks	-	(0)	(0)
800	Airport	-	-	-
	Operating Total	-	(0)	(0)

Schedule B - 2023 Capital Plan							
Department	Project Name	Gross Costs	External/Grant Funding	Reserve Funding	Net City Costs	Running Total	Comments
Fire	Pumper	\$ 70,872.00			\$ 70,872.00	\$ 70,872.00	Capital Lease Option - \$5,906/month for 7 years (ends in 2027)
Fire	SCBA Replacement	\$ 65,040.00			\$ 65,040.00	\$ 135,912.00	Capital Lease Option - \$5,420/month for 5 years (ends in 2025)
Fleet	Wheel Loader (2003 Unit 208) Replacement - Capital Lease	\$ 43,560.00			\$ 43,560.00	\$ 179,472.00	Capital Lease (\$3,630 for 36 months, starting August 2021, ending July 2024, with \$50K buyout in 2024)
Fleet	Loader Mount Snow Blower - Capital Lease	\$ 47,760.00			\$ 47,760.00	\$ 227,232.00	Capital Lease (\$3,980/month for 36 months, starting 2021, ending in 2024)
Fire	Equipment Truck Replacement - Capital Lease	\$ 26,532.00			\$ 26,532.00	\$ 253,764.00	Capital Lease (\$2,211/month for 60 months, starting 2022, ending in 2027)
Fleet	Tandem Dump Truck - Capital Lease	\$ 48,204.00			\$ 48,204.00	\$ 301,968.00	Capital Lease (\$4,017/month for 48 months, starting Jan 2023, ending in 2026)
Comm. Serv./Rec	Recreation Centre Mechanical Retrofit - ICIP Application Phase 2	\$ 1,391,500.00	\$ 1,043,625.00	\$ 347,875.00	\$ -	\$ 301,968.00	ICIP Grant = 75% \$380,925 - Land Sale Reserve Phase 2 would incl. Co-Gen
Comm. Serv./Rec	Recreation Centre Mechanical Retrofit - ICIP Application Phase 3	\$ 2,489,100.00	\$ 2,211,550.00	\$ 277,550.00	\$ -	\$ 301,968.00	Phase 3 would be in 2023 ICIP Grant = 75% (of \$2,310,200) Phase 3 would incl. Arena Mechanical Retrofit and Arena Expansion - would not take place until 2022 \$300K - DREAM Donation \$425,500 Federal Gas Tax \$277,550 - Land Sale Reserve
PW	Trails Upgrade	\$ 496,272.00	\$ 372,204.00	\$ 124,068.00	\$ -	\$ 301,968.00	NOHFC Grant of \$447,891 \$124,068 from Waterfront Dev. Reserve Fund
Fire	Dryden Fire Hall 2 Renovations	\$ 87,500.00	\$ 65,625.00	\$ 21,875.00	\$ -	\$ 301,968.00	2022 Capital Project - Carry Fwd. Garage Doors completed in 2021 75% in NOHFC funding \$21,875 from General Capital Reserve Fund
Airport	Airport Parking Lot Security and Gate Access System	\$ 256,500.00	\$ 192,375.00	\$ 64,125.00	\$ -	\$ 301,968.00	2022 Capital Project - Carry Fwd. \$192K - NOHFC \$64K - Land Sale Reserve Fund
Comm. Serv./Rec	Transit Vehicle Replacement	\$ 185,000.00		\$ 185,000.00	\$ -	\$ 301,968.00	\$185K - Provincial Gas Tax Reserve fund
PW	Hwy. 17 - Cecil Ave. to West Limit	\$ 3,233,789.00	\$ 2,960,410.00		\$ 273,379.00	\$ 575,347.00	\$2.91M - Connecting Link \$50K - Federal Gas Tax funds
Library	Accessible Washroom Upgrade	\$ 65,000.00	\$ 60,000.00	\$ 5,000.00	\$ -	\$ 575,347.00	Inclusive Community Grant of \$60K \$5K - General Capital Reserve
Comm. Serv./Rec	Dog Park Fencing	\$ 45,000.00	\$ 45,000.00		\$ -	\$ 575,347.00	\$15K from Dog Park Committee fundraising \$15K from Trillium \$15K from DTTC
Airport	Spare Transformers for Runway & Taxiways	\$ 40,000.00			\$ 40,000.00	\$ 615,347.00	
Airport	Terminal Backflow Prevention Installation	\$ 30,000.00	\$ 27,000.00		\$ 3,000.00	\$ 618,347.00	*Part of NOHFC Application **will only proceed if application is successful

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Department	Project Name	Gross Costs	External/Grant Funding	Reserve Funding	Net City Costs	Running Total	Comments
Airport	Maintenance Shop Overhead Door Replacement	\$ 20,640.00	\$ 18,576.00		\$ 2,064.00	\$ 620,411.00	*Part of NOHFC Application **will proceed if application is successful
Airport	Terminal Floor Epoxy Finish	\$ 33,600.00	\$ 30,240.00		\$ 3,360.00	\$ 623,771.00	*Part of NOHFC Application **will proceed if application is successful
Airport	Terminal Washroom Update	\$ 170,400.00	\$ 153,360.00	\$ 17,040.00	\$ -	\$ 623,771.00	*Part of NOHFC & Enabling Accessibility Applications **will proceed if applications are successful \$88.4K - NOHFC \$65K - Enabling Accessibility \$17K - Land Sale Reserve
PW	Capital Sidewalk and Curb Replacement	\$ 140,000.00	\$ 140,000.00		\$ -	\$ 623,771.00	\$140K OCIF Formula funding
PW	Sandy Beach Road - Maple Rd. to Birchcliff Rd.	\$ 3,465,000.00	\$ 2,679,000.00	\$ 786,000.00	\$ -	\$ 623,771.00	Active Transportation Fund - \$2,079,000 (60%) OCIF - \$600,000 \$786,000 - General Capital Reserve Fund
Fire	Bunker Gear (incl. Helmets, Boots, Gloves & Balaclavas)	\$ 18,000.00			\$ 18,000.00	\$ 641,771.00	
Fire	Positive Pressure Fan	\$ 7,500.00		\$ 7,500.00	\$ -	\$ 641,771.00	\$7.5K - Modernization Funds
Library	Library Books	\$ 10,000.00			\$ 10,000.00	\$ 651,771.00	
Comm. Serv./Rec	Fitness Equipment	\$ 17,750.00			\$ 17,750.00	\$ 669,521.00	
PW	Streetlight Pole, Relay & Wiring Replacement	\$ 40,000.00			\$ 40,000.00	\$ 709,521.00	
IT	Desktop, Laptop, & Printer Replacement - 3 year cycle (1/3)	\$ 40,000.00			\$ 40,000.00	\$ 749,521.00	
PW	King St. Lot Trail Head Development Project	\$ 70,000.00	\$ 70,000.00		\$ -	\$ 749,521.00	\$70K Federal Gas Tax funding
IT	Backup AC Unit for DataCenter	\$ 26,000.00		\$ 26,000.00	\$ -	\$ 749,521.00	\$26K - Modernization Funds
IT	Network Switch Replacement (2)	\$ 15,000.00		\$ 15,000.00	\$ -	\$ 749,521.00	\$15K - Modernization Funds
PW	Surface Treated Road Capital Rehab	\$ 140,000.00	\$ 140,000.00		\$ -	\$ 749,521.00	\$140K OCIF Formula funding
Cemetery	Columbarium #4	\$ 22,000.00			\$ 22,000.00	\$ 771,521.00	
PW	Storm Sewer Replacement	\$ 180,000.00	\$ 180,000.00		\$ -	\$ 771,521.00	\$180K OCIF Formula funding
PW	Underpass Retaining Wall Parging	\$ 285,000.00	\$ 285,000.00		\$ -	\$ 771,521.00	\$285K OCIF Formula funding
PW	PW Scanner & Plotter	\$ 18,500.00		\$ 18,500.00	\$ -	\$ 771,521.00	\$18.5K - Modernization funds
Fleet	1 Ton Dump Body Truck	\$ 78,000.00		\$ 57,000.00	\$ 21,000.00	\$ 792,521.00	2022 Approved Project - manufacturing delays \$57K 2022 surplus allocated to Reserves
Fleet	Automatic Power Lift Tailgate	\$ 7,000.00			\$ 7,000.00	\$ 799,521.00	
PW	Van Horne Landing Dock Repairs	\$ 189,300.00	\$ 141,975.00	\$ 47,325.00	\$ -	\$ 799,521.00	*NOHFC application \$47.3K - Waterfront Development Reserve
Facilities	Fire Hall 1 Rooftop Heating & Cooling Unit Replacement	\$ 105,000.00	\$ 78,750.00	\$ 26,250.00	\$ -	\$ 799,521.00	*NOHFC Application \$26.25K - General Capital Reserve
Comm. Serv./Rec	Arena Dehumidifier Installation	\$ 48,000.00			\$ 48,000.00	\$ 847,521.00	*Part of NOHFC Application
Comm. Serv./Rec	Arena Rink 2 Flooring - New Dressing Rooms to Ice Surface	\$ 20,000.00			\$ 20,000.00	\$ 867,521.00	*Part of NOHFC Application
Comm. Serv./Rec	Arena Brine Pump #2 Replacement	\$ 27,000.00			\$ 27,000.00	\$ 894,521.00	*Part of NOHFC Application
Comm. Serv./Rec	Pool Solar Panel Replacement (7 Panels)	\$ 20,000.00			\$ 20,000.00	\$ 914,521.00	*Part of NOHFC Application
PW	Storm Sewer Restoration (Arena Project)	\$ 75,000.00	\$ 75,000.00		\$ -	\$ 914,521.00	\$75K OCIF Formula funding This portion of project includes curb, sidewalk, and asphalt
PW	Hot Mix Patching - Extended Meters (Capital)	\$ 179,455.00	\$ 179,455.00		\$ -	\$ 914,521.00	\$179,455 - NORDS funding
Fleet	Trailer Replacement	\$ 15,000.00			\$ 15,000.00	\$ 929,521.00	

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Department	Project Name	Gross Costs	External/Grant Funding	Reserve Funding	Net City Costs	Running Total	Comments
Fleet	Grader Replacement	\$ 45,780.00			\$ 45,780.00	\$ 975,301.00	Capital Lease - est. \$7,630 starting July 2023 for 84 months
Cemetery	Road & Parking Lot work	\$ 69,500.00		\$ 15,000.00	\$ 54,500.00	\$ 1,029,801.00	5-Year Asphalt Replacement Plan \$15K from General Capital Reserve Fund
PW	Automated Pedestrian Crossing	\$ 60,000.00			\$ 60,000.00	\$ 1,089,801.00	2 Automated Pedestrian Crossing systems
PW	Sewer Main Lining	\$ 500,000.00		\$ 140,000.00	\$ 360,000.00	\$ 1,449,801.00	\$360K from 2023 Sewer Rate Revenues \$140K from Wastewater Reserve Fund
PW	Flat Rock Disconnect Switches & Misc. Electrical Equip.	\$ 151,400.00		\$ 151,400.00	\$ -	\$ 1,449,801.00	2022 Project Funded from Waterworks Reserve Fund (2022 allocation)
PW	Water Distribution System - Valve Install & Replace	\$ 140,000.00			\$ 140,000.00	\$ 1,589,801.00	funded via 2023 Water Rate Revenues
PW	Water Distribution System - Myrtle Ave. Water-Main Upsize	\$ 260,000.00			\$ 260,000.00	\$ 1,849,801.00	funded via 2023 Water Rate Revenues
PW	WTP - Camera & Communication Equipment	\$ 22,000.00			\$ 22,000.00	\$ 1,871,801.00	funded via 2023 Water Rate Revenues
PW	WTP - Filter Piping Replacement	\$ 80,000.00			\$ 80,000.00	\$ 1,951,801.00	funded via 2023 Water Rate Revenues
PW	WTP - Flooring	\$ 180,000.00			\$ 180,000.00	\$ 2,131,801.00	funded via 2023 Water Rate Revenues
PW	Storm Sewer Lining	\$ 400,000.00			\$ 400,000.00	\$ 2,531,801.00	\$400K OCIF Formula Funding *If Active Transportation Application not successful
Facilities	PW Building Apron Repairs	\$ 25,000.00			\$ 25,000.00	\$ 2,556,801.00	
PW	Landfill Asphalt Patching at Gate House	\$ 100,000.00			\$ 100,000.00	\$ 2,656,801.00	Capital Lease - est. \$21,900 starting December 2023 for 84 months
Facilities	City Hall Parking Lot Capital Repair	\$ 30,000.00			\$ 30,000.00	\$ 2,686,801.00	
Fire	Aerial Ladder Truck Replacement	\$ 21,900.00			\$ 21,900.00	\$ 2,708,701.00	TBD in additional Operating Revenue
PW	Parks Tree Inventory	\$ 60,000.00			\$ 60,000.00	\$ 2,768,701.00	
PW	Decommissioning old WWTP (yr. 1 of 3)	\$ 150,000.00			\$ 150,000.00	\$ 2,918,701.00	\$10K Hydro One Grant?
PW	Sewer Dumping Station	\$ 60,000.00			\$ 60,000.00	\$ 2,978,701.00	
Cemetery	Security Cameras	\$ 17,000.00			\$ 17,000.00	\$ 2,995,701.00	Capital Lease Option - \$2,830/month for 5 years (ends in 2026)
Airport	Quonset Storage	\$ 35,000.00			\$ 35,000.00	\$ 3,030,701.00	
PW	Memorial Ave. - Duke St. to Wilson St.	\$ 1,325,000.00			\$ 1,325,000.00	\$ 4,355,701.00	
PW	Goodall St. - Van Horne to McMillan Ave. (Asphalt & Curb)	\$ 700,000.00			\$ 700,000.00	\$ 5,055,701.00	
PW	Casmir - Arthur to Parkdale (Asphalt & Curb)	\$ 961,000.00			\$ 961,000.00	\$ 6,016,701.00	
PW	Earl Ave. - Duke St. to King St.	\$ 2,100,000.00			\$ 2,100,000.00	\$ 8,116,701.00	
PW	Duke St. - Casmir Ave. to Earl Ave.	\$ 3,000,000.00			\$ 3,000,000.00	\$11,116,701.00	
Facilities	Council Chamber Furniture & Chair Replacement	\$ 40,000.00			\$ 40,000.00	\$11,156,701.00	
Facilities	Council Chamber Ceiling Tile & Lighting Replacement	\$ 35,000.00	\$ 10,000.00		\$ 25,000.00	\$11,181,701.00	
Facilities	PW Yard Upgrade/Rehab (Scale/Fuel Tanks/Pump)	\$ 75,000.00			\$ 75,000.00	\$11,256,701.00	
Fleet	Multi-Use Tractor (2009 MACLEAN TRACTOR replacement)	\$ 33,960.00			\$ 33,960.00	\$11,290,661.00	
Fleet	1.5 Yard Spreader (Sander)	\$ 15,000.00			\$ 15,000.00	\$11,305,661.00	
Fleet	V Snow Plow	\$ 8,000.00			\$ 8,000.00	\$11,313,661.00	
PW	Waste Management Upgrades	\$ 100,000.00			\$ 100,000.00	\$11,413,661.00	
PW	Parks Asset Replacement/Rehab	\$ 30,000.00			\$ 30,000.00	\$11,443,661.00	
PW	Parks - Kinsmen Park Surfacing Rehab	\$ 30,000.00			\$ 30,000.00	\$11,473,661.00	

Schedule B - 2023 Capital Plan							
Department	Project Name	Gross Costs	External/Grant Funding	Reserve Funding	Net City Costs	Running Total	Comments
PW	Heather Drive Road Project	\$ 775,000.00	\$ 606,000.00	\$ 169,000.00	\$ -	\$11,473,661.00	\$606K in Enbridge Funding
PW	Van Horne/Claybanks Project - Water, Sewer and Road)	\$ 3,878,000.00			\$ 3,878,000.00	\$15,351,661.00	\$169K - Land Sale Reserve Fund
PW	Water Distribution - Low Lift Building Shingle Replacement	\$ 10,000.00			\$ 10,000.00	\$15,361,661.00	Externally Funded (grant)
PW	WTP PLC System Replacement	\$ 25,000.00			\$ 25,000.00	\$15,386,661.00	funded via 2021 Water Rate Revenues
PW	WTP Acoustic Ceiling Panel Replacement	\$ 10,000.00			\$ 10,000.00	\$15,396,661.00	funded via 2021 Water Rate Revenues
PW	WTP Rainwater Piping & Roof Drain Replacement	\$ 15,000.00			\$ 15,000.00	\$15,411,661.00	funded via 2021 Water Rate Revenues
Total		\$ 29,678,314.00	\$ 11,765,145.00	\$ 2,501,508.00	\$ 15,411,661.00		